Policy Group – 22 November 2017

Purbeck Health and Social Care Masterplan – Memorandum of Understanding

1. **Purpose of report**

To seek approval to a Memorandum of Understanding for the development of a masterplan for the provision of health and social care in Wareham, in partnership with Dorset County Council and NHS organisations.

2. Key issues

- 2.1 At a meeting chaired by the Council's Portfolio Holder for Communities and Involvement, Chief Executives of the District Council, the County Council, NHS Dorset Clinical Commissioning Group (CCG) and Dorset Healthcare NHS Foundation Trust agreed to work together to jointly develop plans to improve integrated health, social care and housing services in Wareham.
- 2.2 Dorset Healthcare and the CCG have already started to develop plans to redesign healthcare in Wareham as a direct implication of the Clinical Services Review and their Strategic Transformation Plan, utilising their estates and other vacant public land in the town. Involvement of the County Council in this initiative provides an opportunity to better integrate health and social care in the town. The Council's Local Plan Review provides an opportunity to ensure any housing needs identified as a result of improved health and social care integration may be accommodated in the town.
- 2.3 The possibility of utilising public land in Wareham for integrated services is in line with the Government's "One Public Estate" initiative and the County Council's "Community Living and Learning" initiative. If successful, further development of the initiative may allow partners to test "place-based" budgets and commissioning.
- 2.4 To formalise the agreement reached at the meeting, referred to above, a Memorandum of Understanding has been developed setting out the scope and aims of the partnership. The Memorandum of Understanding is included as **Appendix 1** to this report. The next step is to agree shared governance arrangements and the project plan for the delivery of this development.

3. **Recommendation**

Policy Group recommend to Council that the Memorandum of Understanding is signed by the Chief Executive on behalf of the Council.

4. Policy issues

4.1 How will this affect the environment, social issues and the local economy?

4.1.1 The proposed partnership provides the possibility of ensuring local people benefit from the integration of health and social care in Purbeck. Involvement of the District



Council potentially allows appropriate housing to be made available to better meet local need.

4.2 Implications

4.2.1 Resources

The only resource implications at this stage are the investment of senior staff time in trying to make the partnership successful. Any further resource implications may be identified as the plans for the initiative are developed. These will be reported to Council, for approval, at the appropriate time.

4.2.2 Equalities

There are no equalities implications of the initiative.

Appendices:

1 - Memorandum of Understanding

Background papers:

There are none.

For further information contact:-

Steve Mackenzie, Chief Executive

Memorandum of Understanding Purbeck Health, Housing and Social Care Master Plan

This memorandum of understanding (MOU) will support the aspirations of the local authorities, county and district, NHS partners and the wider system to work together and integrate health, housing and social care plans in Purbeck to improve health and wellbeing sand support prosperity.

The MoU sets out why we are doing this, what we want to deliver and the principles we will follow. As such the parties acknowledge that it will not be legally binding or legally enforceable by any party but will be a statement of the parties' commitment to work collaboratively.

The partners have agreed that to deliver change at pace, alignment of the district council Local Plan, the Sustainability and Transformation Plans, and the individual operational plans of each partner is required. This MOU will set out the underpinning principles that all the organisations will agree, with the next step to agree a single roadmap, and governance structure for delivery for Wareham that can be used to develop the more detailed plans and delivery required at pace.

It should be noted that the MoU does not propose any legal changes in any legal responsibilities or accountabilities that any NHS or local authority organisation holds. However, it recognises that by working together will improve the health and wellbeing of the local population, reduce inequalities and support economic growth through the provision of housing in the local area.

It is intended that the MoU and subsequent working may provide the backdrop for a submission to the Department of Communities and Local Government (DCLG) next round of bids and enable further work on whether a locality place based budget and commissioning can be tested in Purbeck across health and social care.

The parties to this MoU are;

Purbeck District Council, Dorset County Council, Dorset Healthcare NHS Foundation Trust, Dorset Clinical Commissioning Group

The parties share the following objectives

1. To improve Health and wellbeing of the population and close the quality and financial gap facing health and social care services through building on the Purbeck Project which brings together in a single hub primary care, community health, social care and wider public and voluntary sector community based interventions.

2.Make the best use of public sector land to deliver health and social care buildings fit for a modern technology based health and local government services and thereby release land for housing with a specific focus on housing for

- Health and social care keyworkers
- Older persons and specialist disability accommodation all ages
- Housing growth general needs for Purbeck including brownfield sites

3.Contribute to economic growth and prosperity in Purbeck including skills and opportunities for young people

4. Develop a model for locality place based budgets including health, housing and social care integrated working. Testing a concept in Purbeck that could be replicated across other similar communities in England providing the building block for the delivery of an accountable care system for the health and care elements through a single provider leadership model

Overarching Principles

Decisions will be based on the interests and outcomes for the population in Purbeck and all organisations will collaborate to prioritise those interests

Decision making will be undertaken by transparency and the open sharing of information across all the organisations but recognising the clear accountability of individual organisations for its own public money expenditure.

We commit to review and discussion of our respective public sector land, and the plans that we currently have for development and sale as a partnership to identify collectively the best configuration and use of this land and where required engage in land swap and/or sale and retention to maximise opportunity of delivering our collective objectives

As a partnership, we agree to work together to consider the full range of capital and revenue funding sources including different strategic partnerships to maximise the use of public land for the provision of care and accommodation in a timely way ensuring that our collective work can be considered as part of the Purbeck Local Plan

Through our partnership we will consider developing a One Public Service bid for submission to national government that may include elements of locality based budgeting and a governance structure that includes other partnerships including the third sector, social investment partners, and social housing providers.

We will establish a local governance structure and programme Board that enables local government, the NHS, and other key stakeholders to oversee the development and delivery of the masterplan together ensuring it has the appropriate routes into other established local government democratic committees and the NHS governance structure.

NHS and social care commissioners and providers agree to work together to deliver an integrated hub with a view to establishing a single, systematic approach to using the local health and social care resources for the local population. This includes the leadership of design and delivery of a model of care as part of accountable care system developments

Signed

Purbeck District Council

Dorset County Council

Dorset Healthcare NHS Foundation Trust

Dorset Clinical Commissioning Group