



Dorset  
Council



# Birth To Settled Adulthood Programme

3<sup>rd</sup> Report of the Independent Chair to the People and Health Overview Committee

14<sup>th</sup> September 2023



# Summary from the 2<sup>nd</sup> Report: March 2023

## Overall assessment:

There was confidence in the partnership's ambition, plan and commitments, all of which were strongly indicative of the programme being able to progress within the timeframe set out.

## Strengths:

- Effective programme leadership
- Strengthened relationships and focus across the partnership
- Committed and informed political oversight from the relevant executive members
- An improved programme plan, reporting process and risk assessment framework

# Summary from the 2<sup>nd</sup> Report: March 2023

## Risks:

- Ensuring that attention, capacity and capabilities are maintained at a time when there are many competing (and, inevitably, unforeseen) demands on people's time
- Undertaking a comprehensive system mapping of current funding, including the implications of any savings to be made, and agreeing future resources for the new service model
- Adequately preparing the workforce for the changes ahead
- Communicating the purpose, nature and benefits of the changes to all relevant parties and, most especially, parents, carers, children and young people.

# Summary from the 3<sup>rd</sup> Report: September 2023

## Overall assessment:

- Tremendous progress has been made – most especially in the service redesign workstream
- Continuing senior leadership focus and the supporting capacity remain critical to success
- Partnership working needs to continue to strengthen and deepen
- Communications need to move into a new phase

# Summary from the 3<sup>rd</sup> Report: September 2023

## Highlights:

- Funding mapping and future resource allocation has been progressed, but the work is not yet concluded and now needs completing apace
- Service redesign is proceeding at speed with important checkpoints over the next two months
- There is a continued focus on and learning from the improvement and recovery work (see the case study)
- Future commissioning arrangements are coming to fore and the partnership needs to settle on its intended long-term model
- Communications need to shift up a gear to account for the rapidly emerging new service model
- Senior leaders need to continue to nurture the partnership conditions for success as there are many competing pressures and some key risks (finance, capacity, etc)

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